John Roberts

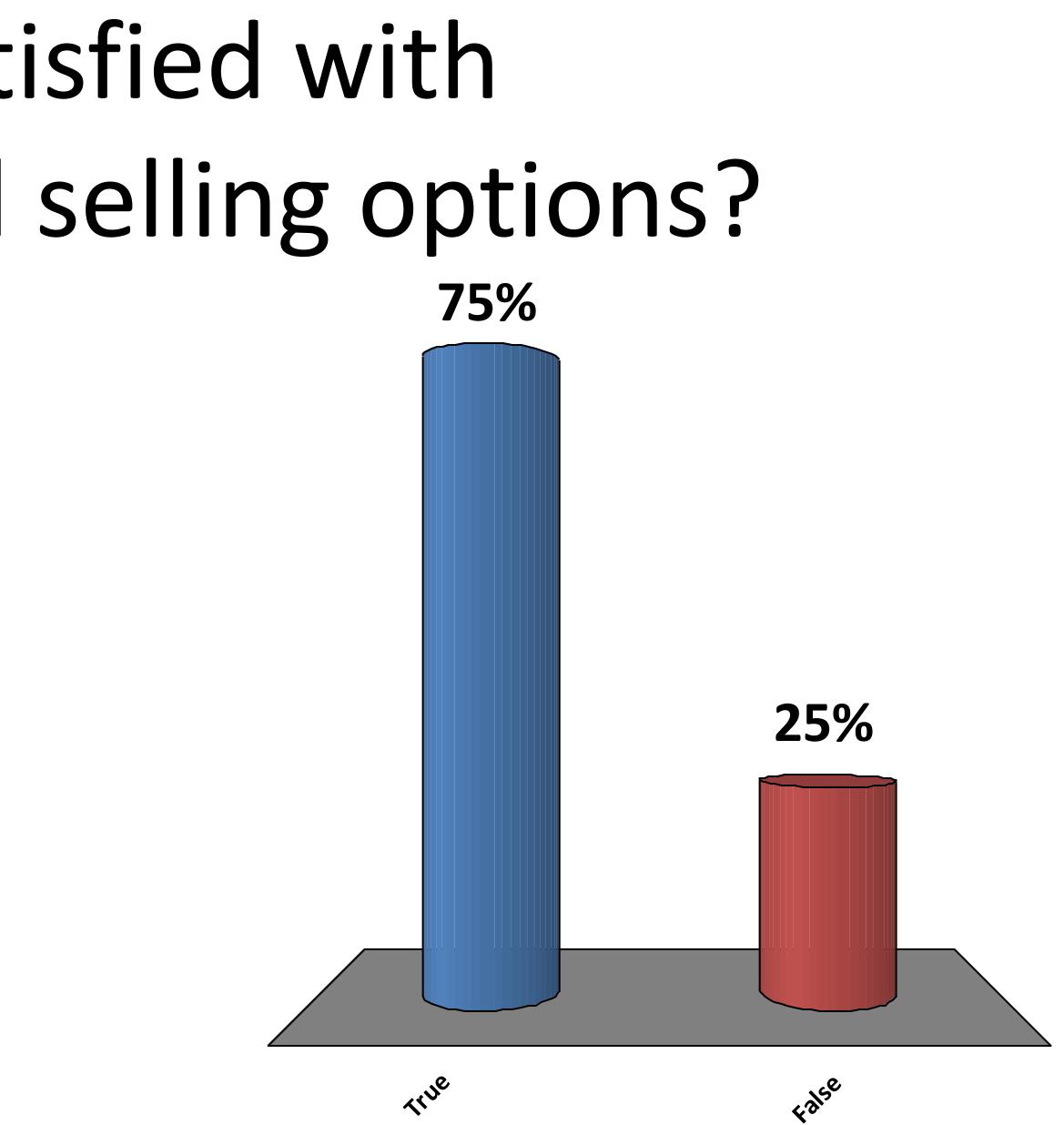
Thursday 10th March 2016

Wool Selling Systems Review

Wudinna

Are you satisfied with the current wool selling options?

True
 False



Rationale – Why did AWI commission this review?

- Exit of corporates from exporting
- Decline in Merino sheep numbers
- Minimal take up of digitalisation
- Dominance of the auction system
- Cost of showfloors and multiple inspections
- beef & grain)

Lack of Liquidity in forward markets (8% in wool vs 50 – 70% in cotton, lamb,

WSSR PANEL



Graham Samuel

Chairman ACCC



Bernie Wonder

Head of Office Aust. Productivity Commission

Director Aust. Stock Exchange & SFE



Will Wilson



Jamie Lillie

MD – Fox & Lillie Wool Trading & Director F&L Rural



Colin Bell

Executive Chairman Bell Financial Group



Key Objectives

The key objectives of the WSSR are to improve the returns that woolgrowers receive for their wool through:

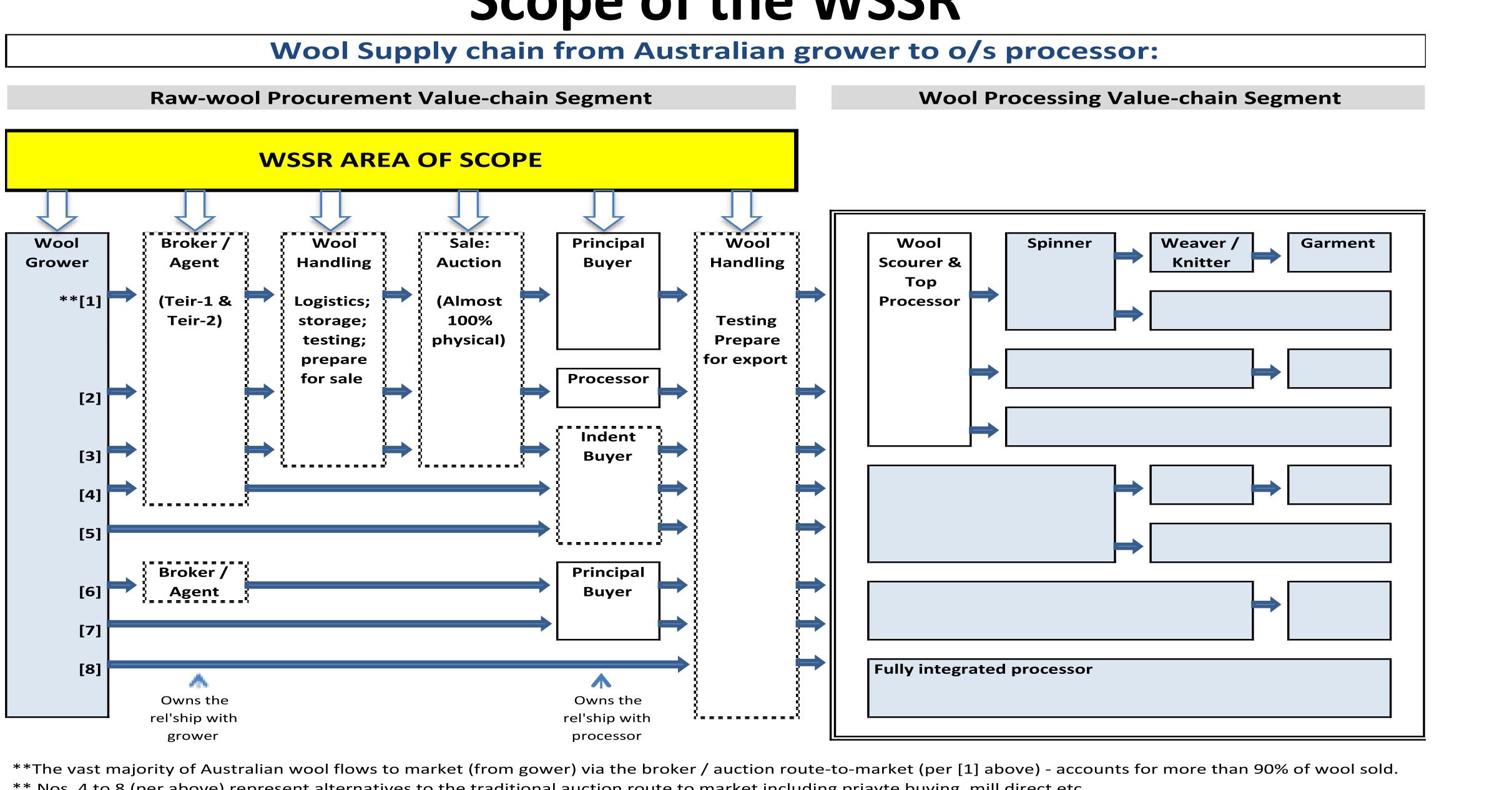
- lacksquarebetween the seller and the first buyer are attainable.
- ulletb) process and how it can be achieved., and
- \bullet C) enterprise.

a) evaluating whether greater efficiencies and cost savings within the exchange of ownership

understanding the potential for increased competitive tension throughout the wool selling

determining whether there is sufficient transparency within the exchange of ownership to allow wool growers to make the most informed commercial decisions about their wool growing

Scope of the WSSR



** Nos. 4 to 8 (per above) represent alternatives to the traditional auction route to market including priavte buying, mill direct etc.

The Process

Highly Consultative & Independent

- Issues Paper published December 2014 86 Industry Submissions (first round) • Met with major offshore processors Discussion Paper Published July 2015 • Stakeholder Workshop - July 2015 30 Industry Submissions (second round) Additional Meetings with Stakeholders

- More than 50 Meetings with Stakeholders • Final Report to AWI Board - December 2015

Key Findings

The Panel found that:

Selling System in Need of Modernisation

No Structural Impediments to Change – self regulated market.

Institutional & cultural Issues that make change Difficult and Slow

* Dominance of one intensive selling avenue.

• Transparency & competition around buying and selling charges

• Competition and innovation in testing.

Centralisation and Lot Sizes

Commission Buying

Existing Institutions (AWEX & AWTA)

Lack of Forward and Futures Liquidity

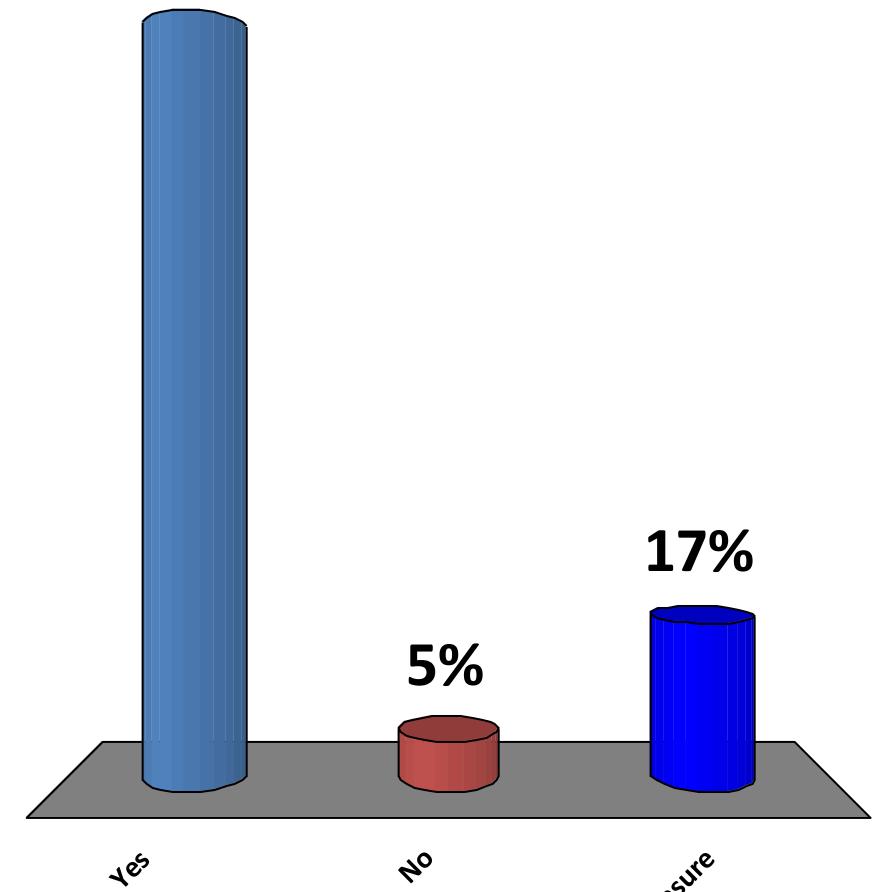
• Heavy dependence on the Talman inventory management system

Recommendations

- Dealing with Issues Individually could be Slow and Difficult
 - The Panel proposed the establishment of a
 - Wool Exchange Portal (WEP)
- WEP is an online connectivity platform that delivers transparency, choice, and competition
 - Information on selling options available
 - •Evaluation of those options via a ready reckoner
 - Transparency of selling costs
 - Links to Selling Systems (such as the existing auction rooms)
 - Allow growers and buyers to interact directly
 - Real-time market reporting information (pricing) & real time buy / sell options
 - An on-line training tool
 - General Market information
 - Market development both in Australia and Overseas

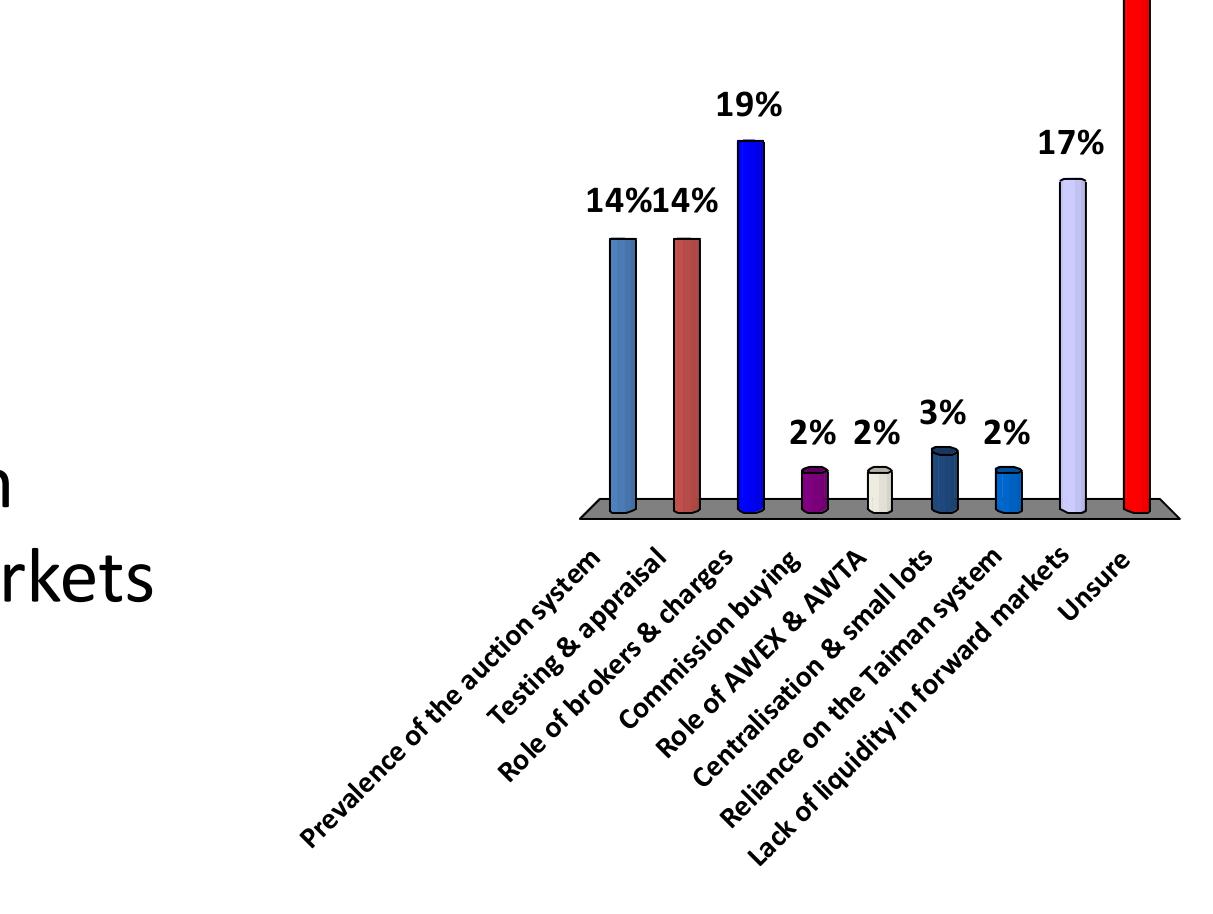
Do you see the benefits in the development of a Wool Exchange Portal?

- 1. Yes
- 2. No
- 3. Unsure



Of the issues raised by the Review Panel, which is of the most significance to you?

- 1. Prevalence of the auction system
- 2. Testing & appraisal
- 3. Role of brokers & charges
- 4. Commission buying
- 5. Role of AWEX & AWTA
- 6. Centralisation & small lots
- 7. Reliance on the Taiman system
- 8. Lack of liquidity in forward markets
- 9. Unsure



29%

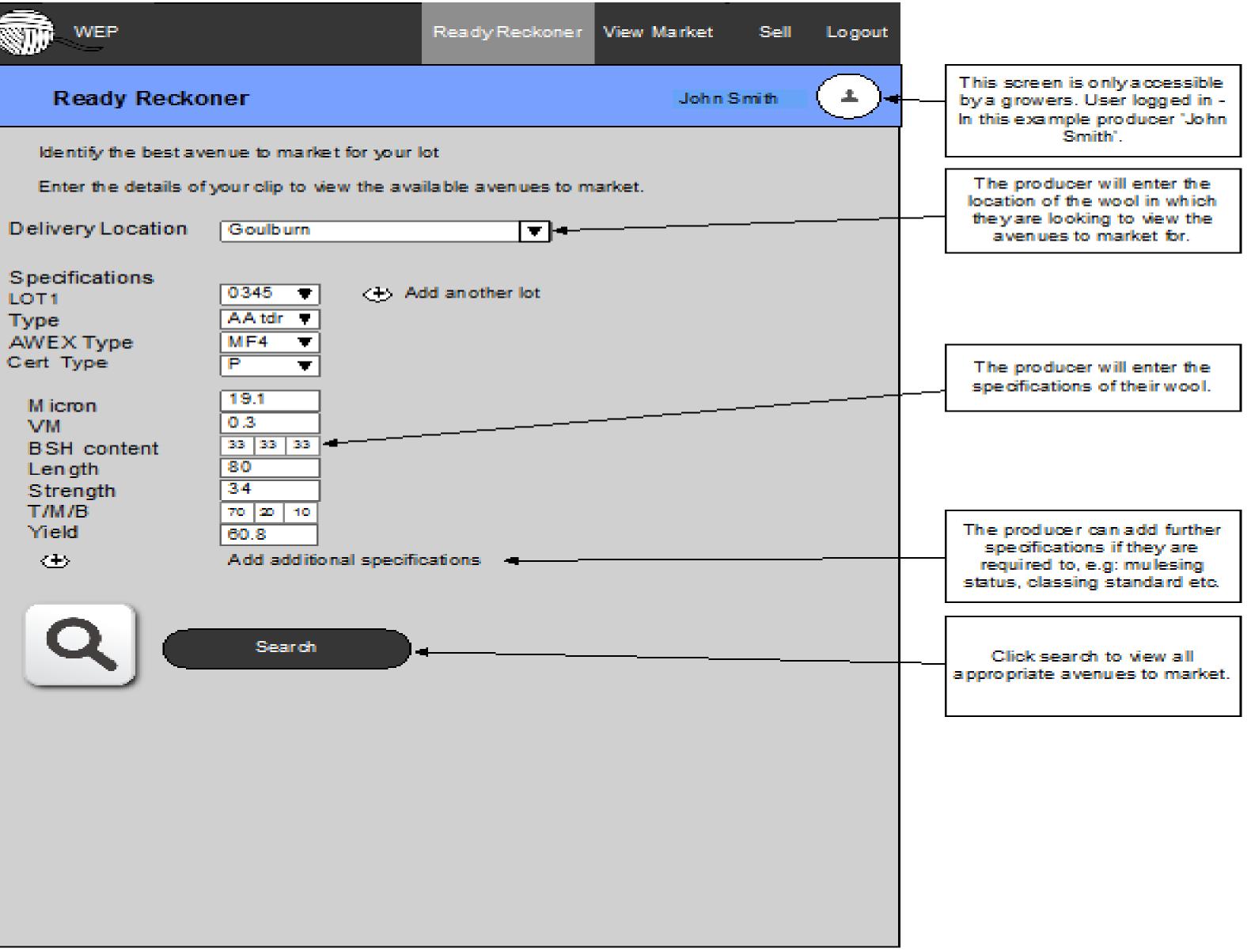




Specifications LOT1 Туре AWEX Type

> Micron VM. Length Strength Yield

0345 🔮	- 🕀	Add an (
AAtdr 🔻		
MF4 🔻		
P 🔻		
	-	
19.1		
0.3		
33 33 33		
80		
34		
70 20 10		
60.8		







WEP Ready Reckoner Q New Search Current Search: Market Intel Location: Goulburn Specifications - **12000**) 0345 LOT1 -6600 AAt tdr Туре AWEX Type MF4 -19300 19 Micron - 2000 0.3 VM. 33 33 33 BSH content -10000 80 Len gth -34 Strength 70 20 10 T/M/B 60.3 Yield

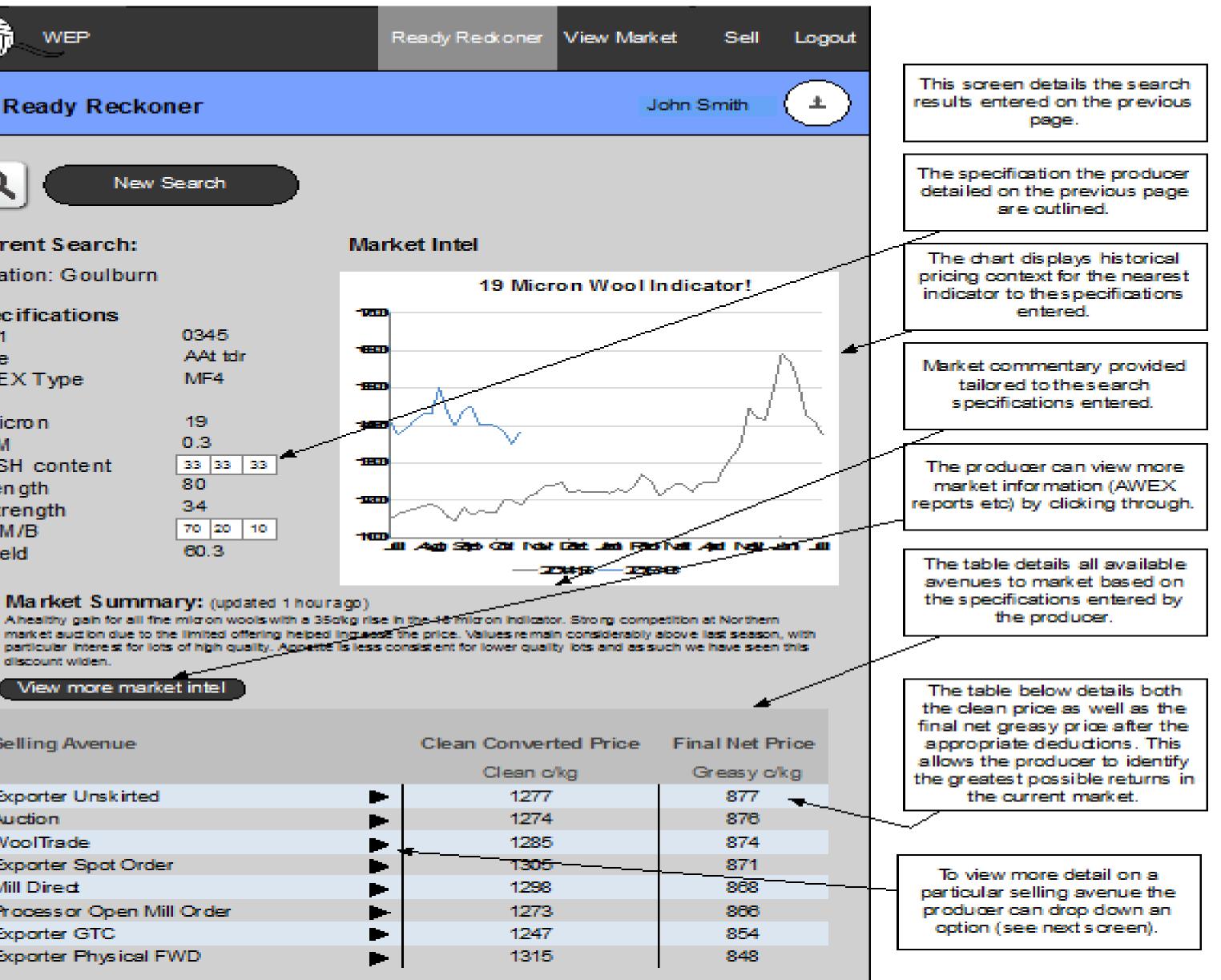
Market Summary: (updated 1 hourago)

market auction due to the limited offering helped increase the price. Values remain considerably above last season, with particular interest for lots of high quality. Appette is less consistent for lower quality lots and as such we have seen this discount widen.

View more market intel

Selling Avenue

Exporter Unskirted	
Auction	•
WoolTrade	L
Exporter Spot Order	
Mill Direct	
Processor Open Mill Order	•
Exporter GTC	•
Exporter Physical FWD	- -







S WEP	Ready Re			
Ready Reckoner				
Q New Search				
	arket Intel			
Location: Goulburn Specifications				
Type AAttur AWEX Type ME4				
Mana				
BSH content 32 22 23 11 Length 80				
Strength 34 7 T/M/B 10 10 Yield 60				
Market Summary: (updated 1 hour app)				
A healthy gain for all fine micron wools with a 35c/kg/ market a udion due to the limited offering helped in or garticular interest for to ts of high quality. Appetite is le discount wid en.	same the price. Ve			
View more market intel	Clean			
	-			
WEPFirm Bid Auction WhoTrade				
Price detail	* +			
Opening Price 1400 okg				
Terms Clean ex brokers store 7 days from date blocked Payment diate: 21/08/15				
Term conversion costs, includes levies bsc, pac levie 126c/kg				
Conversion cost make up Full Aud bn cost structure Growerd elivers wool to broker's store				
Clean Converted Price 1274 okg				
Wool Yield 67%				
Net price to grower (greasy) 874c/kg				
Advance to bill confirmation				
Exporter Spot Order MIL Direct				
Processor Open Mill Order	•			
Exporter GTC Exporter Physical EVD				
	-			

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21		
19 Micron Woollin	idica tor!	
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icron indicator. Strong compe Values remain considerably a or lower quality lots and so su	bove last season, with	
an Converted Price	Final Nat Price	This screen is the same as the previous however shows the
c/kg	c/kg	display if a producer had dicked on a specific selling
1277	877	avenue for further detail.
1274 1285	876 874	
		By dicking on the arrow the 'Wool Trade' selling avenue has been detailed in further dietail.
		This section outlines the specific detail of the bid selected: delivery terms etc
les etc.		F7
		If the details of the bbl match the requirements they could advance through to acceptin the bid. Whether this be by th
_		 WEP, broker or other define selling method.
1005	671	
1296	668	
1273	266 864	
1315	848	
		1

same as the r shows the ducer had chic selling her detail.

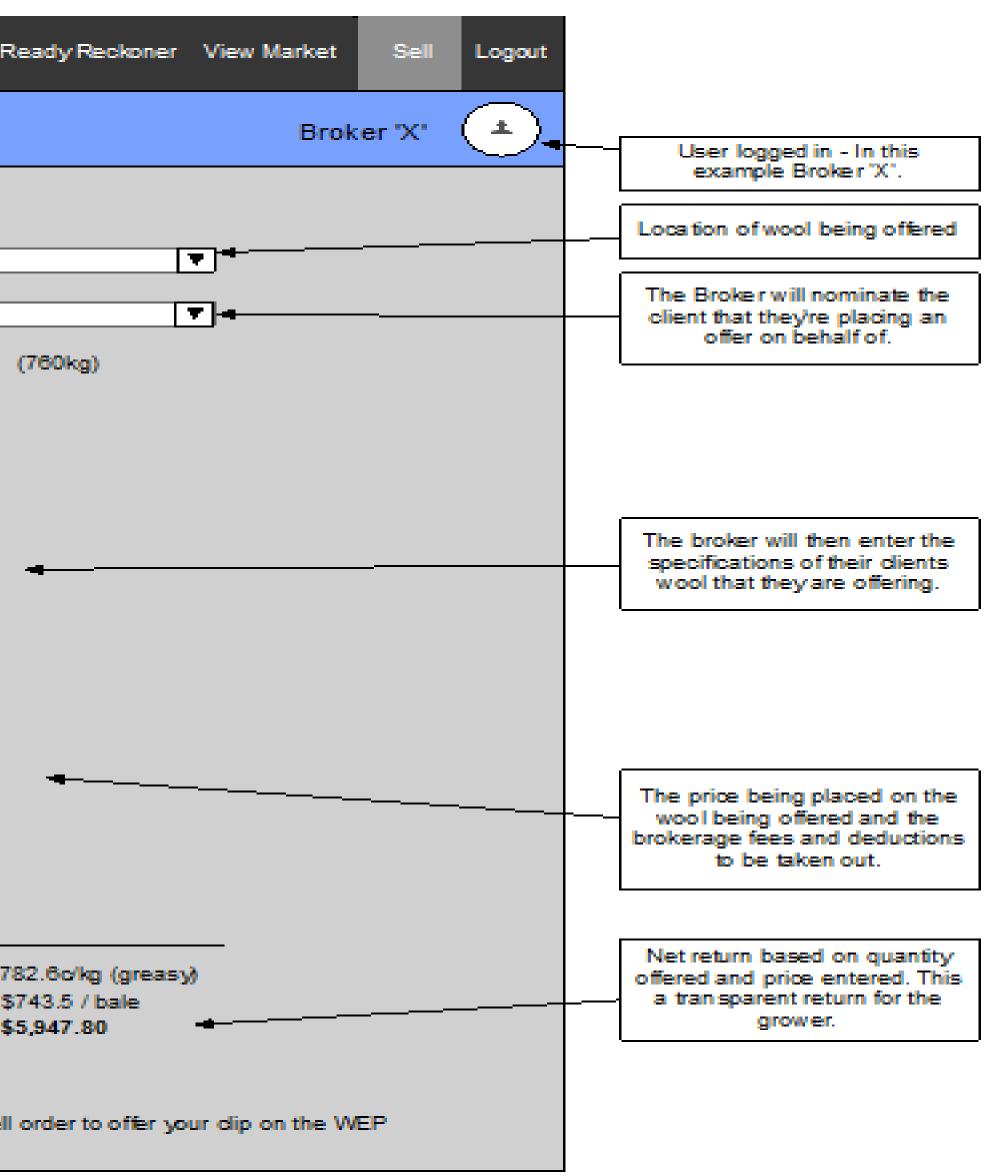
he arrow the Ing avenue ed in further

bill matched sthey could to accepting this be by the ther defined thed.





WEP	R
Sell Order Form	
Broker	Elders
Location	Goulburn
Client	XX / Hay
Quantity Lot Number Specifications	8 Bales R329
Type AWEX Type Micron VM BSH content Length Strength T/M/B Yield Other	Fleece MF4 19.1 0.4 33 33 33 33 33 85 nkts 37 % 70 20 10 68 10 %
O ffer price (greasy) Testing	842 c/kg 23 6.8
BSC PSC Levies	0.8 18.4 15
N et price	7: \$
N et return	ŝ
Place Sell Order	Place a sell



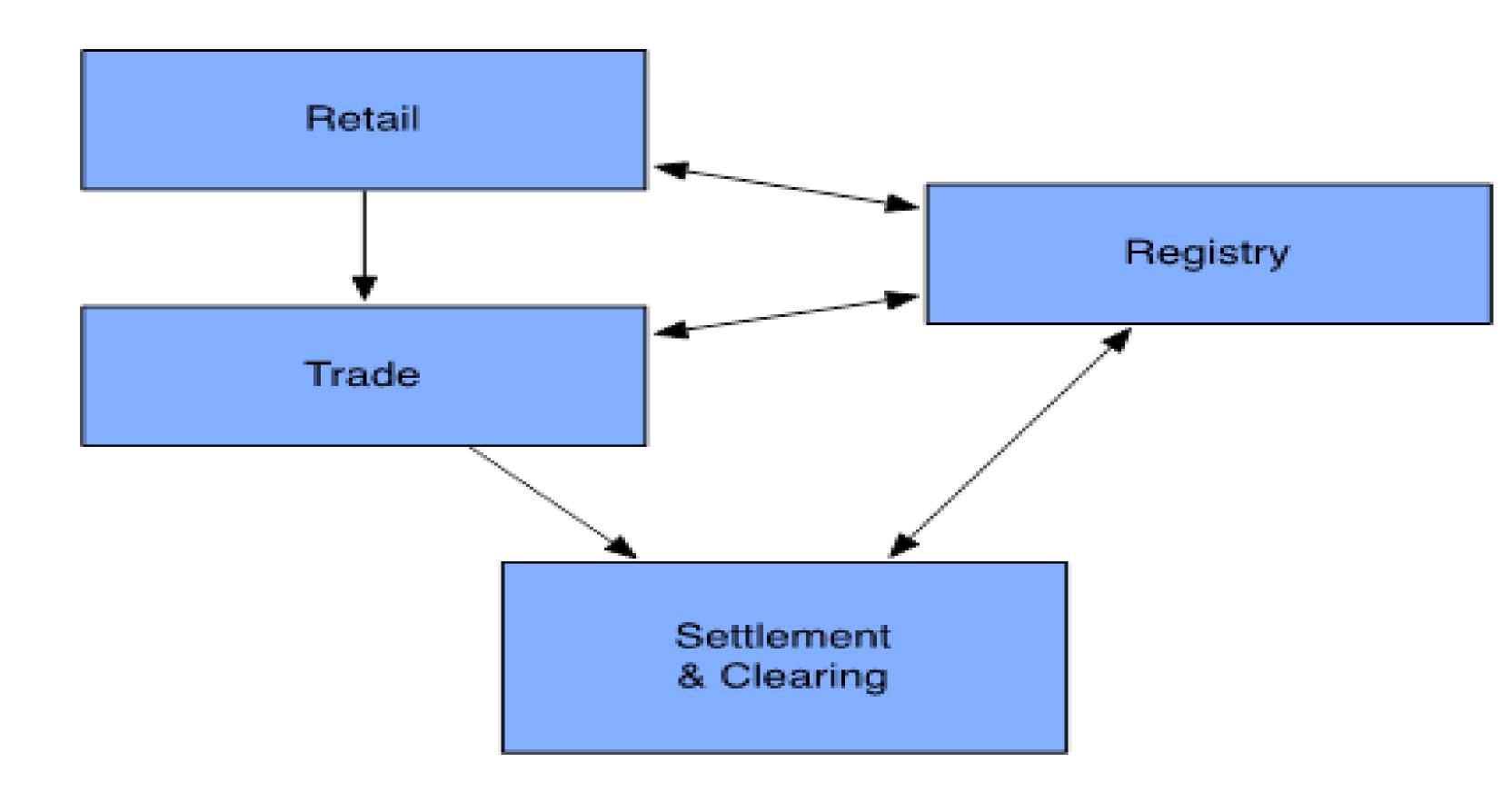


Next Steps

- Develop the WEP business case
 Continue to encourage and promote industry buy in.
 - Indu ogular Gov
 - Regular Government briefings
 - Steering Committee
- Full business case to be put forward by end 2016



Figure 1. Market Structure and Requirements



Each module represents an element of an effective market. A number of these components may already exist in the Australian wool industry and should be utilised.

